# City School District of Albany Budget Update

Kimberly Rohring, Deputy Superintendent for Business and Finance April 22, 2021



# **Our guiding principles**

### **Our vision**

The City School District of Albany will be a district of excellence with caring relationships and engaging learning experiences that provide equitable opportunities for all students to reach their potential.

### **Our mission**

We will work in partnership with our diverse community to engage every learner in a robust educational program designed to provide the knowledge and skills necessary for success.

### Our goals

- Increase student achievement
- Enhance the delivery of quality instruction
- Build our leadership capacity and increase accountability
- Empower families to support the success of their children
- Partner with our diverse community



# **Community Priorities**

The district established a new Community Budget Committee this year. Priorities the committee brought forward include:

- Highest-quality instruction possible; opportunities for learning acceleration
- Equity as a priority
- Focus on student achievement; closing learning gaps
- Social Emotional Learning investments mental health, wellness; supporting students so they can excel post-COVID-19
- Bring back Albany International Center as stand-alone program, include inperson instruction and wraparound services; look to add bilingual or multilingual support staff
- Bring back Tony Clement Center for Education as stand-alone program



### **Budget Calendar**

| April 27 | NAACP budget presentation, 6 p.m.                  |
|----------|--|
| May 5    | Council of Albany Neighborhood Associations (CANA) |
|          | budget presentation, 6:30 p.m.                     |
| May 6    | Budget hearing, 6 p.m.                             |
| May 7    | Budget newsletter mailing to all city residents    |
| May 11   | Virtual community budget presentation, 6-7 p.m.    |
| May 12   | Common Council budget presentation, 5:30 p.m.      |
| May 18   | Budget Vote Day                                    |



# **2020-21 Budget Reductions**

| 2020-21 Adopted Budget                     | 261,568,188  |
|--|--------------|
| September Salary Reductions                | (11,003,537) |
| September Benefits Reductions              | (2,986,466)  |
| September Other Reductions                 | (1,364,085)  |
| Positions Returned 10/1/2020               | 600,000      |
| Reduced Budget amount as of September 2020 | 246,814,100  |



# 2021-22 Rollover February 2021

| Reduced Budget amount as of September 2020 | 246,814,100 |  |
|--|-------------|--|
| Health Insurance Increase                  | 2,646,280   | For employees as of January 2021             |
| Contractual Salary Increase                | 3,260,493   | For employees as of January 2021             |
| Summer School                              | 595,630     | Funded by grants Summer 2020                 |
| Debt Service Increase                      | 1,313,139   | Increased costs for short term borrowing for |
|  |             | Facilities Project                           |
| Transportation Increase                    | 234,345     | CDTA & First Student Contractual Increases   |
| Other Adjustments                          | 1,728,412   | Supplies, equipment, contract services, OT   |
| Rollover Budget as of February 2021        | 256,592,399 |  |



### 2021-22 Adjusted Rollover April 2021

| Rollover Budget as of February 2021            | 256,592,399 |   |
|--|-------------|---|
| Charter Tuition Increase                       | 1,667,024   | Rate increase and grade level expansion                   |
| Personnel                                      | 12,736,468  | Q3 & Q4 additions, including Salary, Health, Pension etc. |
| Shifted to CRRSA                               | (835,630)   | Summer School & After School Tutoring                     |
| Property & Student Accident Insurance Increase | 32,943      |   |
| BOCES Service Rate Increase                    | 54,663      |   |
| Civil Service Fees                             | 20,000      |   |
| Current Adjusted Rollover                      | 270,267,867 |   |



### What's proposed for the budget?

#### What's proposed for the 2021-22 budget?

- Maintaining all current staffing and programs
- Restoration of the building-based Albany International Center program at 50 North Lark St. (current O'Neal MS)
- Restoration of Tony Clement Center for Education (grades 9-12) at 395 Elk St.
- Moving elementary sixth grade to middle school (permanent feeder pattern for 2022-23 and beyond to be developed)
- Moving O'Neal eighth grade to North Albany Middle School
- Restoring ninth-grade boys' and girls' basketball, ninth-grade baseball and modified-9 boys' soccer
- Additional social-emotional supports for students (behavioral specialists, social workers)
- Additional instructional intervention positions to support and accelerate learning (Math, Reading, ELA)



### **Staffing Ratios**

|             | Actual  | Actual  | Actual  | Actual  | Actual  | Budget  | Adjusted<br>Budget | Proposed<br>Budget |
|-------------|---|---------|---------|---------|---------|---------|--------------------|--------------------|
|             | 2015-16   | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2020-21            | 2021-22            |
| APSAA       | 44.0  | 48.0    | 63.0    | 63.0    | 69.0    | 64.0    | 50.6               | 58.0               |
| APSUE       | 685.0   | 703.0   | 743.0   | 764.0   | 712.0   | 605.5   | 483.5              | 606.0              |
| APSTA       | 872.0   | 915.0   | 933.0   | 976.0   | 912.0   | 908.6   | 830.4              | 920.9              |
| M/C         | 24.0  | 33.0    | 39.0    | 40.0    | 46.0    | 43.5    | 41.0               | 42.0               |
| N/A         | 46.0  | 41.0    | 49.0    | 40.0    | 51.0    | 50.0    | 50.0               | 47.0               |
| Total Staff | 1671.0  | 1740.0  | 1827.0  | 1883.0  | 1790.0  | 1671.6  | 1455.5             | 1673.9             |
|             |   |         |         |         |         |         |                    |                    |
| K-12 Enroll | ment*   | 8997    | 9061    | 8821    | 8610    | 8416.0  | 8416               | 8328               |
| Gross Per S | tudent Rat  | io      |         |         |         |         |                    |                    |
| APSAA       |   | 187.4:1 | 143.8:1 | 140.0:1 | 124.8:1 | 131.5:1 | 166.3:1            | 143.6:1            |
| APSUE       |   | 12.8:1  | 12.2:1  | 11.6:1  | 12.1:1  | 13.9:1  | 17.4:1             | 13.7:1             |
| APSTA       |   | 9.8:1   | 9.7:1   | 9.0:1   | 9.4:1   | 9.3:1   | 10.1:1             | 9.0:1              |
| M/C         |   | 272.6:1 | 232.3:1 | 220.5:1 | 187.2:1 | 193.5:1 | 205.3:1            | 198.3:1            |
| N/A         |   | 219.4:1 | 184.9:1 | 220.5:1 | 168.8:1 | 168.3:1 | 168.3:1            | 177.2:1            |
| Total Staff |   | 5.2:1   | 5.0:1   | 4.7:1   | 4.8:1   | 5.0:1   | 5.8:1              | 5.0:1              |
| *2021-22 Pr | *2021-22 Projected Enrollment from Demographics Report April 2021 |         |         |         |         |         |                    |                    |



### 2021-22 State Aid

| Category                             | 202 | 20-21 Budget | 202 | 21-22 Budget | Difference        | NOTES  |
|--------------------------------------|-----|--------------|-----|--------------|-------------------|--|
| Foundation Aid                       | \$  | 73,505,503   | \$  | 87,623,757   | \$<br>14,118,254  | Restores \$4.5M Pandemic Aid Adjustment      |
| Charter School Transitional Aid      | \$  | 1,389,424    | \$  | 2,062,201    | \$<br>672,777     | Restores aid                                 |
| Charter School Supp Basic Tution Aid | \$  | 2,182,000    | \$  | 2,229,000    | \$<br>47,000      | Based on enrollment FY21                     |
| Academic Enhancement Aid             | \$  | 1,247,799    | \$  | 1,247,799    | \$<br>-           |  |
| Private Excess Cost Aid              | \$  | 3,653,574    | \$  | 4,055,034    | \$<br>401,460     | Based on student program                     |
| Public High Cost Excess Cost Aid     | \$  | 1,584,136    | \$  | 1,616,809    | \$<br>32,673      | Based on student program                     |
| Community Schools Setaside           | \$  | 4,449,735    | \$  | 4,449,735    | \$<br>-           | Set Aside from Foundation Aid                |
| Building Aid                         | \$  | 12,417,254   | \$  | 12,675,404   | \$<br>258,150     | Based on est from Fiscal Advisor             |
| Transportation Aid                   | \$  | 8,359,001    | \$  | 6,357,301    | \$<br>(2,001,700) | Adjusted for anticipated actual expense FY21 |
| BOCES Aid-Special Service            | \$  | 4,113,370    | \$  | 4,655,808    | \$<br>542,438     |  |
| Textbook Aid                         | \$  | 702,054      | \$  | 683,331      | \$<br>(18,723)    | Based on enrollment                          |
| Computer Software                    | \$  | 204,103      | \$  | 199,024      | \$<br>(5,079)     | Based on enrollment                          |
| Hardware & Technology                | \$  | 241,112      | \$  | 238,890      | \$<br>(2,222)     | Based on enrollment                          |
| Library AV Loan Program              | \$  | 85,156       | \$  | 83,038       | \$<br>(2,118)     | Based on enrollment                          |
| TOTAL                                | \$  | 114,134,221  | \$  | 128,177,131  | \$<br>14,042,910  |  |

FY22 restored pandemic aid adjustment in FY21 (\$4.5M in Foundation Aid)



### Proposed Revenue – Adopted State Budget

|         | 2019-20        | 2020-21        | 2021-22        |                |                              |
|---------|----------------|----------------|----------------|----------------|------------------------------|
|         | Budgeted       | Budgeted       | Proposed       | Difference     | NOTES for 2021-22            |
|         | Revenue        | Revenue        | Revenue        |                |                              |
|         |                |                |                |                | Assumes 0.95% tax levy       |
| Local   | \$ 129,686,613 | \$ 131,607,833 | \$132,147,805  | \$ 539,972     | increase                     |
|         |                |                |                |                | Restores \$4.5M Pandemic aid |
|         |                |                |                |                | adjustment from 2020-21;     |
| State   | \$ 117,635,896 | \$ 114,134,221 | \$128,177,131  | \$ 14,042,910  | \$9.5M increase over 2 years |
|         |                |                |                |                | CARES Funds in FY21 only;    |
|         |                |                |                |                | reduction in Medicaid        |
| Federal | \$ 2,000,000   | \$ 6,344,232   | \$ 620,000     | \$ (5,724,232) | Reimbursement                |
|         |                |                |                |                | Includes \$2.5M Appropriated |
|         |                |                |                |                | Fund Balance; \$600K         |
| Other   | \$ 11,032,637  | \$ 9,481,902   | \$ 9,322,931   | \$ (158,971)   | restricted reserves          |
| TOTAL   | \$ 260,355,146 | \$ 261,568,188 | \$ 270,267,867 | \$ 8,699,679   |                              |



### **Tax-levy Six-year History**

| 2016-17          | Tax-levy increase            | 0.00% |
|------------------|------------------------------|-------|
| 2017-18          | Tax-levy increase            | 0.00% |
| 2018-19          | Tax-levy increase            | 1.33% |
| 2019-20          | Tax-levy increase            | 1.99% |
| 2020-21          | Tax-levy increase            | 1.96% |
| 2021-22          | Tax-levy increase (proposed) | 0.95% |
| Average annual i | 1.04%                        |       |

\* The district's proposed tax-levy increase has been less than 2% for each of the last eight years.



### FY22 Revenue – Recurring vs. One Time

| Total Recurring Revenue | \$ 267,084,436 |
|-------------------------|----------------|
| Total One Time Revenue  | \$ 3,183,431   |
| TOTAL                   | \$ 270,267,867 |

One-time revenue includes use of appropriated fund balance and restricted reserve.



### **Additional proposals**

- Complete expansion of Albany International Center to serve students K-12
- Relocate and expand the Dual Language Program
- Restore third-grade instrumental music
- Enhanced summer school and after-school programming
- Investment in digital tools to support and accelerate student learning
- One-time investment in HVAC/ventilation system enhancements
- One-time investment in technology hardware in support of the district's long-term Technology Plan



# Plan A

| Program                           | Cost |            |  |
|-----------------------------------|------|------------|--|
| Albany International Center       | \$   | 1,796,260  |  |
| Expand Dual Language Program Yr 1 | \$   | 592,601    |  |
| Learning Acceleration             | \$   | 3,784,110  |  |
| Virtual Academy                   | \$   | 1,725,332  |  |
| Technology & Data                 | \$   | 3,153,185  |  |
| Operations Support                | \$   | 6,778,333  |  |
| School Improvement                | \$   | 1,012,803  |  |
| Safety and Security               | \$   | 1,448,738  |  |
| Health/Wellness/SEL               | \$   | 132,000    |  |
| Special Education Programming     | \$   | 1,872,000  |  |
| TOTAL                             | \$   | 22,295,362 |  |

- Technology & Data includes \$2.5M one-time hardware expense
- Operations Support includes \$6M one-time HVAC/ventilation expense



# Plan B

| Program                           | Cost             |
|-----------------------------------|------------------|
| Albany International Center       | \$<br>1,796,260  |
| Expand Dual Language Program Yr 1 | \$<br>592,601    |
| Learning Acceleration             | \$<br>6,081,110  |
| Virtual Academy                   | \$<br>1,725,332  |
| Technology & Data                 | \$<br>3,153,185  |
| Operations Support                | \$<br>6,778,333  |
| School Improvement                | \$<br>572,803    |
| Safety and Security               | \$<br>2,086,738  |
| Health/Wellness/SEL               | \$<br>132,000    |
| Special Education Programming     | \$<br>1,872,000  |
| TOTAL                             | \$<br>24,790,362 |

- Technology & Data includes \$2.5M one-time hardware expense
- Operations Support includes \$6M one-time HVAC/Ventilation expense



### **CRRSA Funds–One-time Federal Funds**

Allocation Per NYSED State Aid Run April 2021: \$13,504,891

Some of the things these funds may be able to be used for include:

- Accelerated learning addressing learning loss
- Upgrading ventilation systems
- Instructional technology
- Social emotional supports



### **ARP Funds–One-time Federal Funds**

| Allocation Per NYSED State Aid Run | April 2021: | \$31,568,013        |
|------------------------------------|-------------|---------------------|
| Learning Loss Grant:               |             | <u>\$ 1,278,381</u> |
|                                    | TOTAL       | \$32.846.394        |

Some of the things these funds may be able to be used for include:

- Summer learning
- Extended School Year
- Comprehensive after-school programs
- Accelerated learning
- Protecting health and safety of students and staff (i.e. mechanical and ventilation systems)



### Multi-Year Revenue Scenario A – 0.95% Tax Levy Increase FY22

|         |     | 2020-21<br>Budgeted<br>Revenue | F   | 2021-22<br>Proposed<br>Revenue |     | 2022-23<br>Projected<br>Revenue | F   | 2023-24<br>Projected<br>Revenue |      | 2024-25<br>Projected<br>Revenue | Notes   |
|---------|-----|--------------------------------|-----|--------------------------------|-----|---------------------------------|-----|---------------------------------|------|---------------------------------|---|
| Local   | \$  | 131,607,833                    | \$1 | 32,147,805                     | \$1 | 133,360,405                     | \$1 | .34,417,287                     | \$ 1 |                                 | Assumes 0.95% tax levy increase FY22, 1% tax levy increase FY23, FY24, FY25   |
| State   | \$  | 114,134,221                    | \$1 | 28,177,131                     | \$2 | 132,098,893                     | \$1 | 36,562,688                      | \$ 1 | 139,323,138                     | Assumes 3% foundation aid increase each year  |
| Federal | \$  | 6,344,232                      | \$  | 620,000                        | \$  | 770,000                         | \$  | 920,000                         | \$   | 920,000                         | CARES in FY21 only  |
| Other   | \$  | 9,481,902                      | \$  | 9,322,931                      | \$  | 8,554,500                       | \$  | 8,514,500                       | \$   |                                 | Appropriated FB \$2.5M FY22, \$2M FY 23 & FY24,<br>Increase to \$3M in FY25; Also includes \$600K in<br>restricted reserves |
| TOTAL   | \$  | 261,568,188                    | \$2 | 70,267,867                     | \$2 | 274,783,798                     | \$2 | 80,414,475                      | \$2  | 284,936,898                     |   |
| Federa  | 0 1 | ne Time Funds                  |     |                                |     |                                 |     |                                 |      |                                 |   |
| CRRSA   | \$  | -                              | \$  | 13,504,891                     | \$  | -                               | \$  | -                               | \$   | -                               | Includes \$2.5M one time Technology Hardware  |
| ARP     |     |                                | \$  | 8,790,471                      | \$  | 12,027,962                      | \$  | 12,027,962                      | \$   | -                               | Based on ARP criteria   |
| Total   | w I | ederal Grants                  | \$2 | 92,563,229                     | \$2 | 286,811,759                     | \$2 | 92,442,436                      | \$2  | 284,936,898                     |   |

One-time federal funds (CRRSA [end FY23] and ARP [FY24]) are accounted for in Special Aid, not the General Fund and are not captured here; recurring expenses funded by those grant dollars will have to be absorbed by FY25 into the General Fund

Three year phase in of fully funded foundation aid is in the 2021-22 NYS budget, but must be appropriated each year in the adopted NYS budget.



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#### Multi-Year Revenue Scenario B – 0.95% Tax Levy Increase FY22

|         |          | 2020-21        | 2021-22        |    | 2022-23       |      | 2023-24     |    | 2024-25     |  |
|---------|----------|----------------|----------------|----|---------------|------|-------------|----|-------------|--|
|         | Budgeted |                | Proposed       |    | Projected     |      | Projected   |    | Projected   | Notes  |
|         |          | Revenue        | Revenue        |    | Revenue       |      | Revenue     |    | Revenue     |  |
| Local   | \$       | 131,607,833    | \$132,147,805  | ¢  | \$133,360,405 | \$ î | 134,417,287 | \$ |             | Assumes 0.95% tax levy increase FY22, 1% tax levy increase FY23, FY24, FY25                          |
| State   | \$       | 114,134,221    | \$ 128,177,131 | ç  | 5142,439,878  | \$ 2 | 157,165,796 | \$ |             | Assumes foundation aid increase of \$25.9M over 2<br>years; 3% increase in foundation aid FY25       |
| Federal | \$       | 6,344,232      | \$ 620,000     | Ş  | 5 770,000     | \$   | 920,000     | \$ | 920,000     | CARES in FY21 only   |
|         |          |                |                |    |               |      |             |    |             | Appropriated FB \$2.5M FY22, \$2M FY 23 & FY24,<br>Increase to \$3M in FY25; Also includes \$600K in |
| Other   | \$       | 9,481,902      | \$ 9,322,931   | Ş  | \$ 8,554,500  | \$   | 8,514,500   | \$ | 9,239,500   | restricted reserves  |
| TOTAL   | \$       | 261,568,188    | \$ 270,267,867 | \$ | \$285,124,783 | \$3  | 301,017,583 | \$ | 306,158,099 |  |
| Federa  | 10       | ne Time Funds  |                |    |               |      |             |    |             |  |
| CRRSA   | \$       | -              | \$ 13,504,891  | Ş  | <b>-</b>      | \$   | -           | \$ | -           | Includes \$2.5M one time Technology Hardware   |
| ARP     |          |                | \$ 8,790,471   | \$ | 5 12,027,962  | \$   | 12,027,962  | \$ | -           | Based on ARP criteria  |
| Total   | wl       | Federal Grants | \$ 292,563,229 | \$ | \$297,152,744 | \$3  | 313,045,544 | \$ | 306,158,099 |  |

One-time federal funds (CRRSA [end FY23] and ARP [FY24]) are accounted for in Special Aid, not the General Fund and are not captured here; recurring expenses funded by those grant dollars will have to be absorbed by FY25 into the General Fund

Three year phase in of fully funded foundation aid is in the 2021-22 NYS budget, but must be appropriated each year in the adopted NYS budget; scenario shows additional \$25.9 million in foundation aid by FY24



### 2021-22 Proposed Budget

| Adjusted Rollover Budget 2021-22                     | \$<br>270,267,867 |
|--|-------------------|
|  |                   |
| Estimated Revenue - State Budget, 0.95% Tax Levy Inc | \$<br>270,267,867 |
| 2021-22 Proposed Budget Total                        | \$<br>270,267,867 |
|  |                   |

With board approval, this budget proposal would go before the voters on May 18.



### Questions



